The Treasurer's Office of the State of New Jersey is pleased to announce the selection of the firms listed below to the State's Public-Private Partnership Advisors Pool (the "P3 Pool"). Public-Private Partnership Advisors (the "P3 Advisors") will be utilized on an as needed basis from the P3 Pool to assist in Treasury's review of Public-Private Partnership Agreements submitted by permitted governmental and educational entities. The Pool will be in place for a period of 3 years from the selection date (July 26, 2023) with the Treasurer retaining the option to extend the P3 Pool for two (2) additional terms of one (1) year each. For each Public-Private Partnership Agreement to be reviewed, Treasury shall solicit from three or more firms in the P3 Pool information as to the firm's experience, staffing, potential conflicts and a proposed fee cap. Based on this information, Treasury shall make a recommendation to the Treasurer. The Treasurer will then choose a firm to serve as P3 Advisor for such transaction.

Acacia Financial Group, Inc.	Frasca & Associates, LLC
Altus Group Limited	Infrastructure Advisors, LLC
BDO USA LLP	Jones Lang LaSalle Americas, Inc.
Brailsford & Dunlavey	Oppenheimer & Co. Inc.
CohnReznick	PFM Financial Advisors, LLC
The Concourse Group, LLC	Phoenix Advisors, LLC
Ernst & Young Infrastructure Advisors	